This Gender Pay Gap Report represents the second year of reporting, encompassing the snapshot date of April 5<sup>th</sup> 2018.

The Manor House Hotel (Okehampton) Limited is an equal opportunities employer that always promotes from within. All of our senior staff, from Supervisors to Senior Management, without exception, started with the company at a junior level. Promotions are based on one criteria only, ability. They are never based on any other factor, including gender, race, nationality or sexual orientation.

In line with the Equal Pay Act (1970) we are pleased to be able to say that all employees who work in the same role are paid the same hourly rates.

Since the first report was published the mean pay gap has fallen by 0.8% and the Median gap has fallen by 2%.

Whilst the Upper quartile remains predominantly male, due to the departments mentioned below and long standing senior staff, 2018 saw the upper middle quartile having more female representation, whilst the lower quartile saw an increase in males.

The Gender Pay Gap Statistics alone, as reported on the Gov.co.uk website, do not show the unusual employment structure of the hotels, as we employ a full Building & Technical Maintenance Department, as well as a full Golf Course Construction and Maintenance Department.

- In total, these two departments amount to some 55 employees (16.7% of the entire workforce).
- Due to the skilled nature of the majority of these positions, they tend to be at the higher end of the company's pay scale.
- Whilst we endeavour to recruit people of both genders to these roles, and have done on numerous occasions, the current structure is all male.
- Excluding these two departments brings the mean pay gap in hourly pay down to 6.6%.
- It also reduces the median gap to just 0.5%

We have therefore decided to publish our Gender Pay Statistics in full and excluding these two departments, which you will find below:

Mean Gender Pay Gap in Hourly Pay	2018	2019	Excluding GK/Maint						
Mean Hourly Rate for male employees	£9.71	£9.96	£9.81						
Mean Hourly Rate for female employees	£8.85	£9.16	£9.16						
Difference in mean rates	£0.86	£0.80	£0.65						
Mean gender pay gap	8.86%	8.03%	6.63%						
Median Gender Pay Gap in Hourly Pay									
Median Hourly Rate for male employees	£8.72	£9.01	£8.59						
Mean Hourly Rate for female employees	£8.10	£8.55	£8.55						
Difference in median rates	£0.72	£0.56	£0.04						
Median gender pay gap	7.11%	5.11%	0.47%						
Mean Gender Pay Gap in Bonus Pay									
Mean Bonus Pay for male employees	£463.12	£360.11	£341.89						
Mean Bonus Pay for female employees	£312.77	£229.36	£229.36						
Difference in mean rates	£150.35	£130.75	£120.53						
Mean gender bonus pay gap	32.46%	36.31%	32.91%						
Median Gender Pay Gap in Bonus Pay									
Median Bonus Pay for male employees	£642.89	£398.06	£347.08						

Median Bonus Difference in m	Pay for female e ean rates	mployees	£428.40 £214.49	£208.50 £189.56		£208.50 £138.58	
Media gender b	oonus pay gap		33.36%	47.62%	39.93%		
Proportion of N	Males and Fema	les Receiving a E	Sonus payment	Excluding GK/Maint			
Total male employees Male employees who were paid a bonus			181 126	181 155	126 103		
Percentage of Males who were paid a bonus		69.6%	85.64%	81.75%			
Total female employees Female employees who were paid a bonus		146 106	149 132	149 132			
Percentage of Females who were paid a bonus		72.6%	88.59%	88.59%			
Gender Pay Quartile Figures					Excluding GK/Maint		
	2018		2019				
Quartile	Male	Female	Male	Female	Male		Female
Quartile 1	18.55%	6.29%	19.05%	5.95%	14.61%		10.11%
Quartile 2	12.89%	12.26%	10.94%	14.06%	9.36%		15.73%
Quartile 3	10.69%	14.47%	10.94%	14.06%	9.74%		15.36%
Quartile 4	13.52%	11.33%	14.69%	10.31%	13.48%		11.61%

Total 55.65% 44.35% 55.62% 44.38% 47.19% 52.81%